





Corporate Presentation Public Expose 25 May 2021



Erajaya Journey

Established in 1996 Financial as Smartphone Dealer Fact Sheet (FY 2020) IPO in 2011 and growing as a national distribution company Erajaya going forward by growing as a retail company #1 retailer and distributor for mobile phone and telco business Regionwide omnichannel coverage In Indonesia, Malaysia and Singapore Included in various indices such as LQ-45, IDX80, KOMPAS100, IDXSMCC, MSCI ACWI Value, IDXESGL, MSCI IMI Net Return USD, MSCI Emerging Markets SMID Growth, MVIS Indonesia Small Cap, MSCI Indonesia SMID Growth Price Return USD, and others

NET SALES

Rp 34.1 trilion

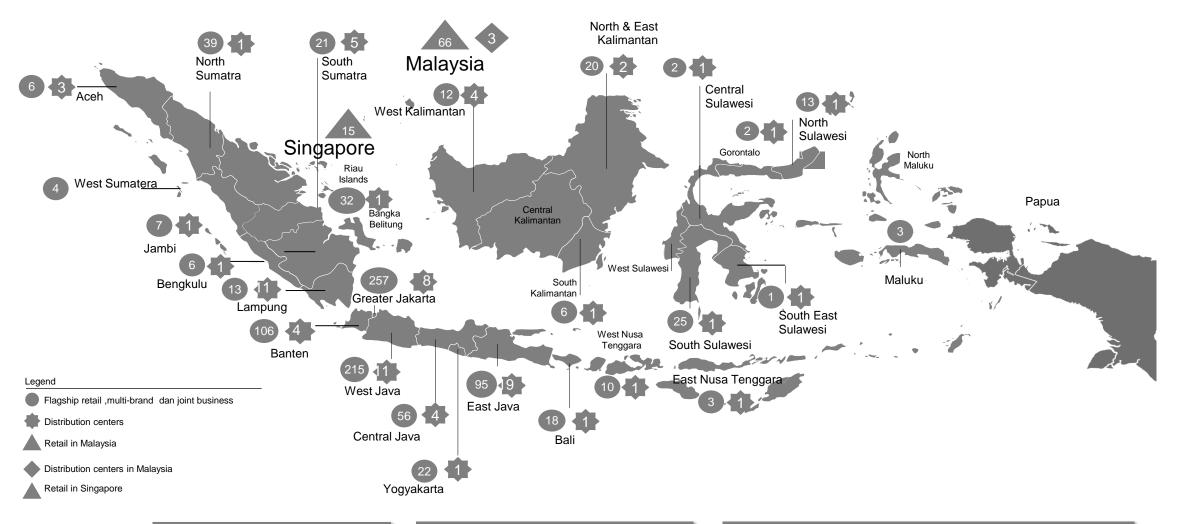


Rp 612.0 billion



Rp 11.2 trillion

Regionwide Omnichannel Network



* Per 31 March 2021

★ 1,075 retail outlets

★ 88 distribution centers

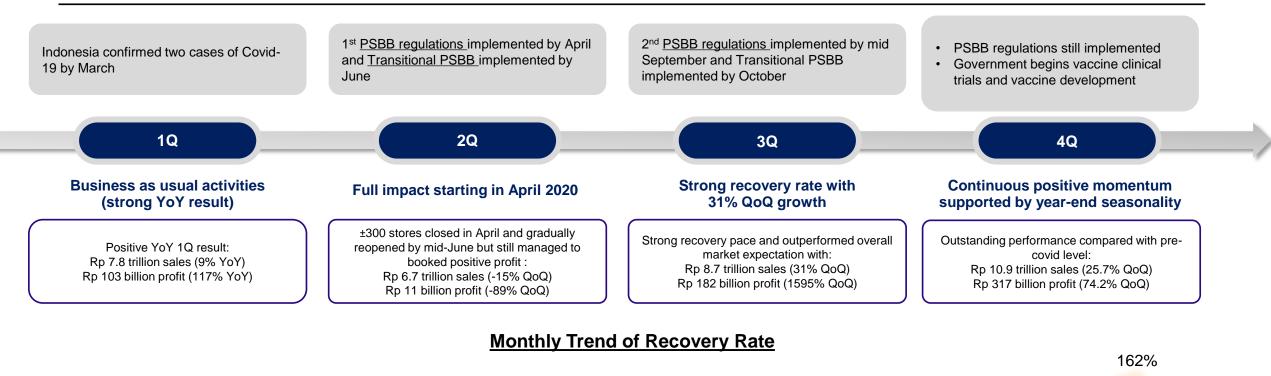
 \star +/- 62,000+ 3rd party billed outlets

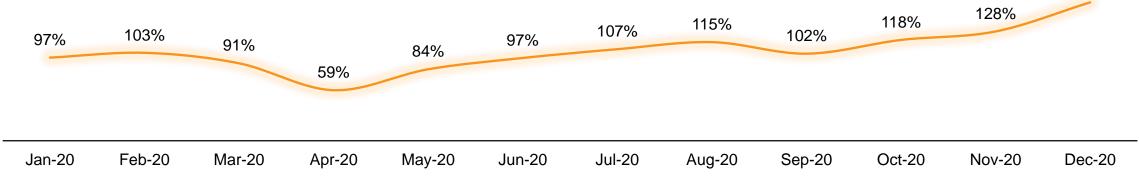
Holistic Value Proposition to Customers



B Business BAN REPUBLIC Highlight

2020 Highlight and COVID-19 Status





Drivers of Our Recovery

Agility to respond to the new norm

Willingness to try new ideas

Functions & infrastructures to support the new ideas

Close monitoring & fine tuning

Digital Solution During Pandemic

Mobile Selling and EraXpress, a new way of shopping for better experience

New Way of Shopping

Mobile Selling

E-catalog for product and promo information with WA number attached

<u>EraXpress</u>

3 hours delivery services directly from our front liners to bring instore experiences to our customers

<u>Click 'n Pick-up</u>

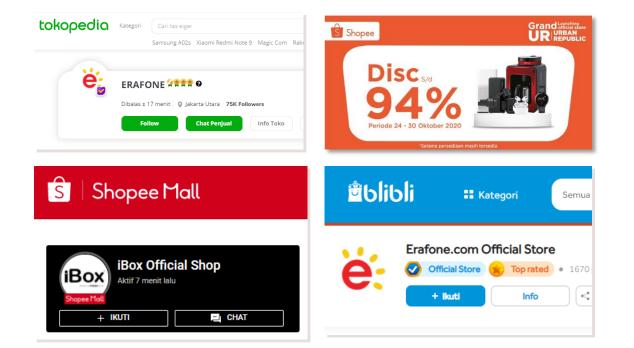
Online pre-order for customers to grab their orders from their most convenient store



Online Channel Activity

E-commerce Market Penetration

Extensive online collaboration with online companies



Online Exhibition

Bringing offline exhibition online



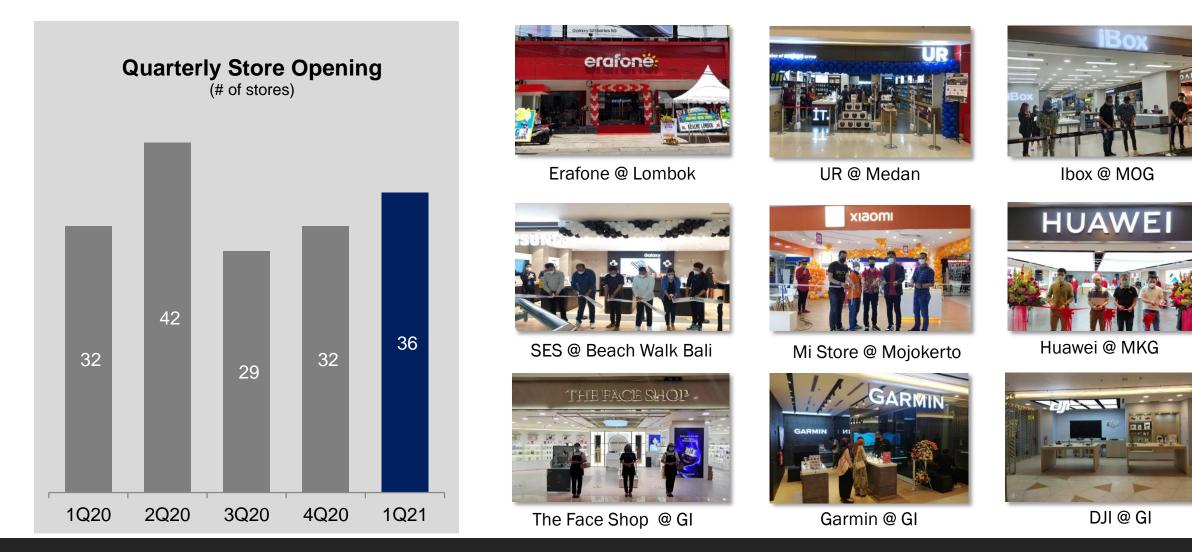
managed to generate 42% more sales compared to the previous event which was held offline





Store Expansion

Continue to expand our channel in 2020 and 2021



Collaborative Approach to Expand Retail Footprint

New innovative concept 'Erafone Cloud Retail Partner'; an opportunity for individual investors to become part of our family



Erafone CRP @ Cilacap



Erafone CRP @ Gejayan Yogyakarta



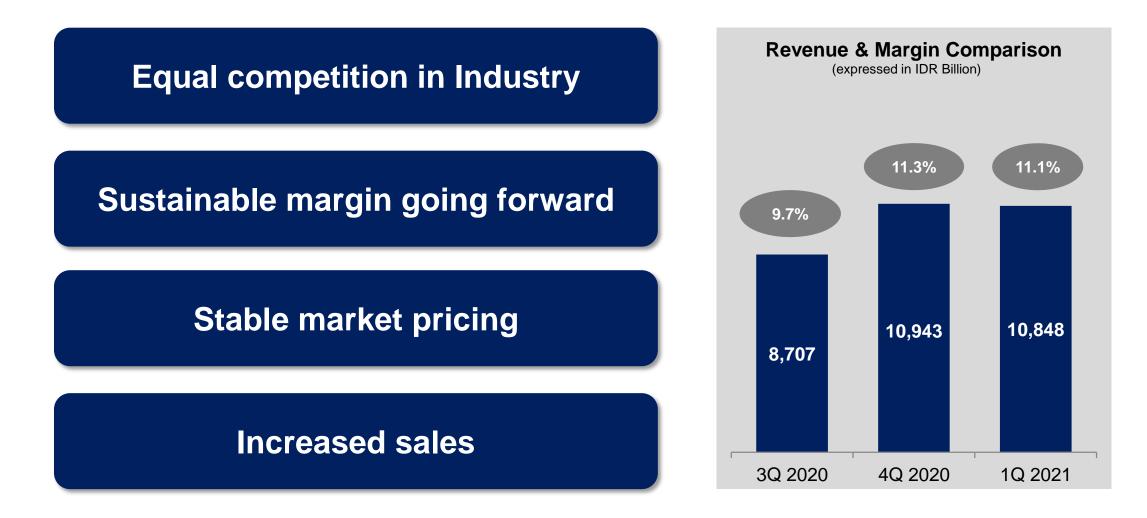
Erafone CRP @ Malang S.Parman



Erafone CRP @ Malang Suhat

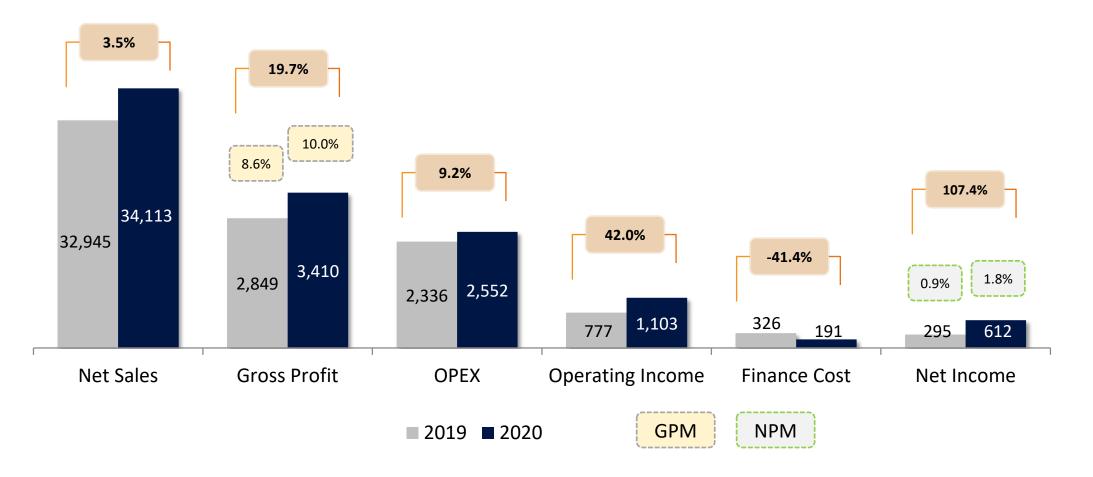
Impact on IMEI Control

Initiation of IMEI implementation starting15 September 2020

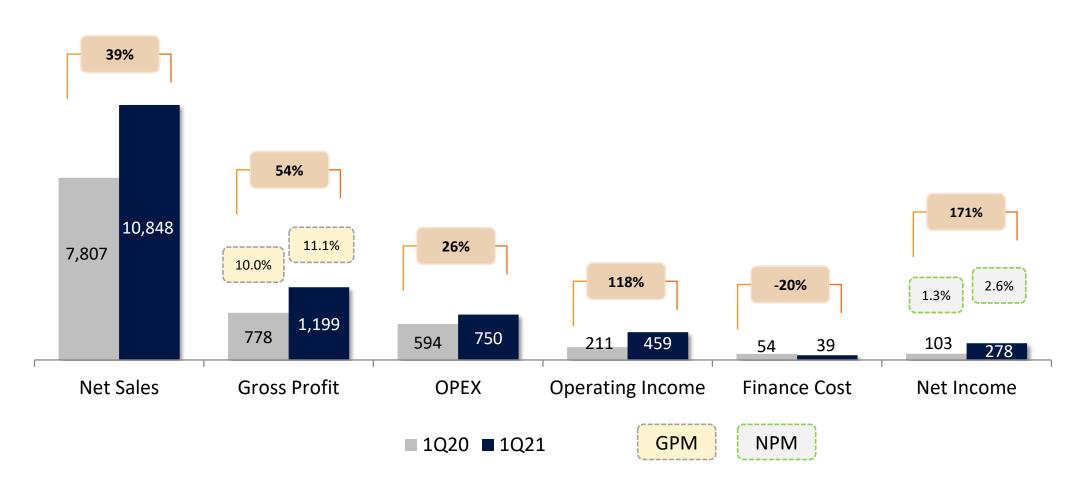


Financial Highlight

FY 2020 Financial Performance

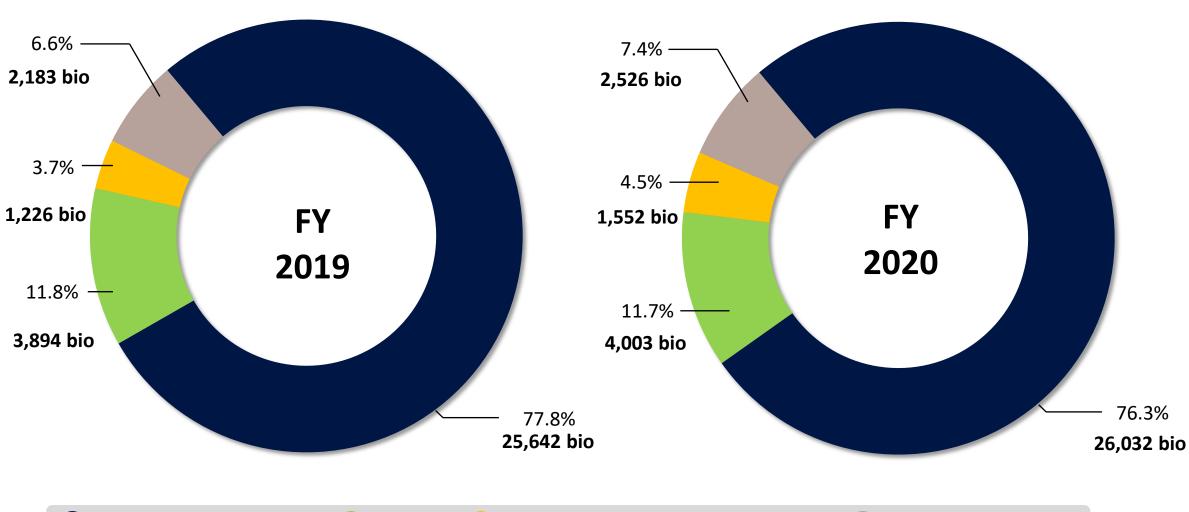


1Q 2021 Financial Performance



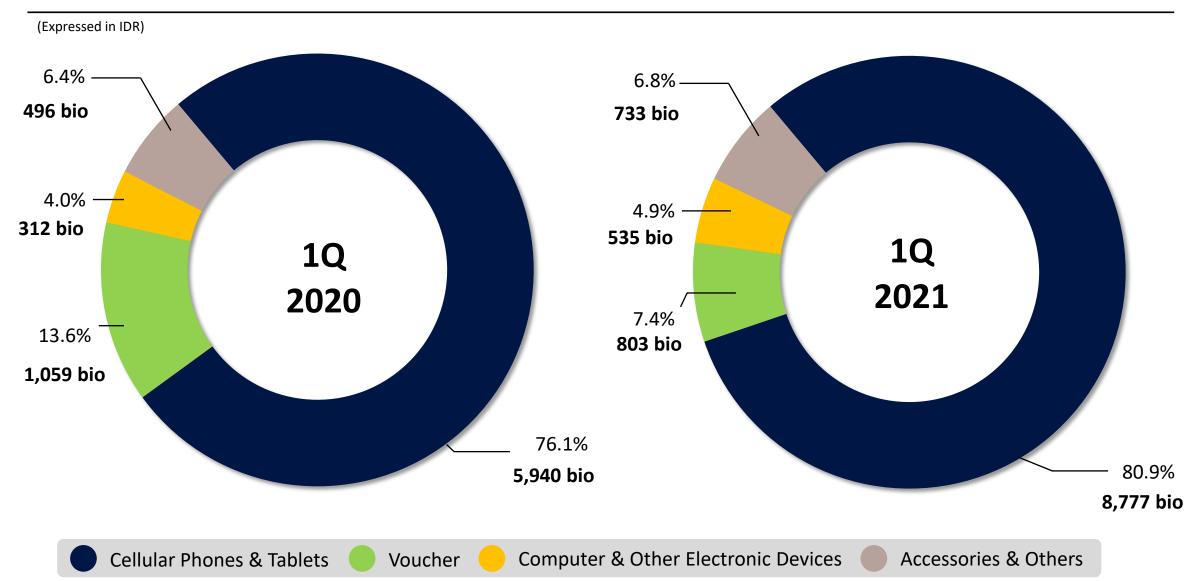
FY 2020 Revenue by Product Segment

(Expressed in IDR)



Cellular Phones & Tablets

1Q 2021 Revenue by Product Segment

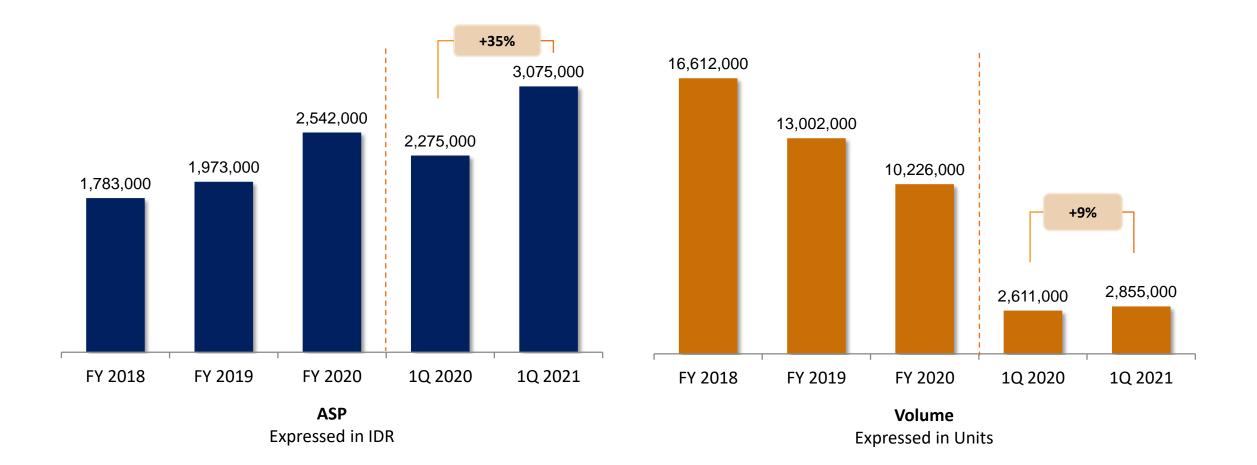


Highlighted Ratio

Erajaya has become more efficient in managing cash, thanks to improving inventory

Description	Dec-19	Dec-20	Mar-20	Mar-21
Net Debt (IDR billion)	2,134	284	2,357	2,711
Net Working Capital (IDR billion)	2,329	2,404	1,928	2,296
Net Debt/Equity	0.4	0.05	0.5	0.4
Net Working Capital/Net Sales	7.1%	7.0%	24.7%	21.2%
ROCE	9.3%	14.1%	2.7%*	5.6%*
* 3 months period				
Average Inventory days	63	41	48	39
Average Trade Receivable days	13	11	11	8
Average Trade Payable days	25	21	17	18
Cash Conversion Cycle (CCC)	51	31	42	29

Average Selling Price & Handset Volume



Thank you



