

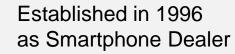


Corporate Presentation

1Q 2021 Update



Erajaya Journey



IPO in 2011 and growing as a national distribution company

> Erajaya going forward by growing as a retail company

#1 retailer and distributor for mobile phone and telco business

> Regionwide omnichannel coverage In Indonesia, Malaysia and Singapore

Included in various indices such as LQ-45, IDX80, KOMPAS100, IDXSMCC, MSCI ACWI Value, IDXESGL, MSCI IMI Net Return USD, MSCI Emerging Markets SMID Growth, MVIS Indonesia Small Cap, MSCI Indonesia SMID Growth Price Return USD, and others

Financial Fact Sheet (1Q 2021)



Rp 10.8 trilion



Rp 278.2 billion

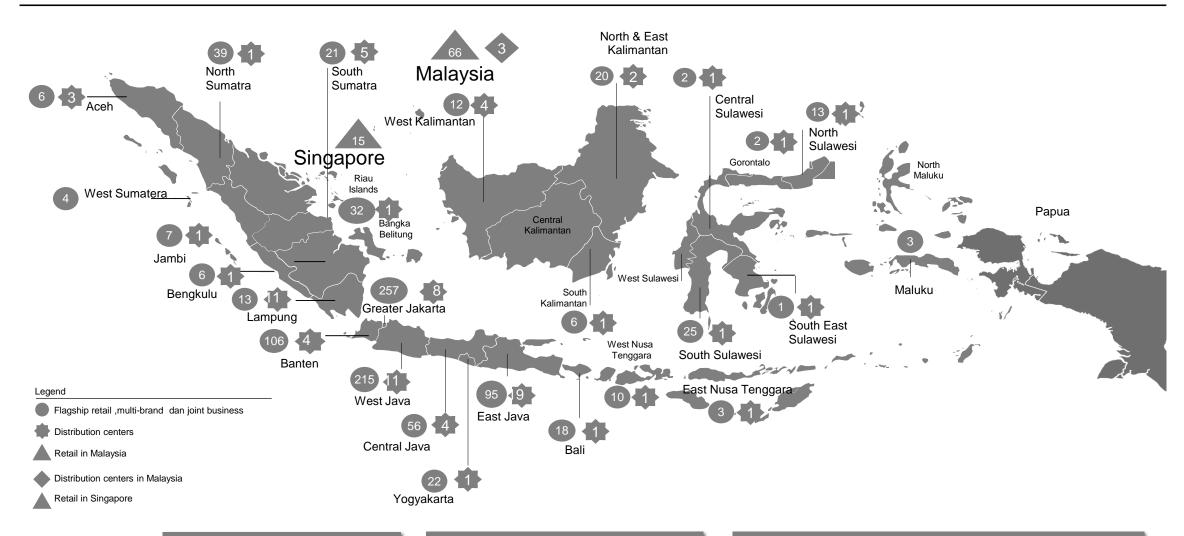


ASSETS

Rp 12.0 trillion



Regionwide Omnichannel Network



Holistic Value Proposition to Customers





2020 Highlight and COVID-19 Status

1st PSBB regulations implemented by April 2nd PSBB regulations implemented by mid PSBB regulations still implemented Indonesia confirmed two cases of Covidand Transitional PSBB implemented by September and Transitional PSBB Government begins vaccine clinical 19 by March implemented by October June trials and vaccine development **1Q** 2Q **3Q 4Q Business as usual activities** Strong recovery rate with **Continuous positive momentum Full impact starting in April 2020** (strong YoY result) 31% QoQ growth supported by year-end seasonality ±300 stores closed in April and gradually Strong recovery pace and outperformed overall Outstanding performance compared with pre-Positive YoY 1Q result: reopened by mid-June but still managed to market expectation with: covid level: Rp 7.8 trillion sales (9% YoY) booked positive profit: Rp 8.7 trillion sales (31% QoQ) Rp 10.9 trillion sales (25.7% QoQ) Rp 103 billion profit (117% YoY) Rp 6.7 trillion sales (-15% QoQ) Rp 182 billion profit (1595% QoQ) Rp 317 billion profit (74.2% QoQ) Rp 11 billion profit (-89% QoQ) **Monthly Trend of Recovery Rate** 162% 128% 118% 115% 107% 103% 102% 97% 97% 91% 84% 59% Aug-20 Jan-20 Feb-20 Mar-20 Apr-20 May-20 Jun-20 Jul-20 Sep-20 Oct-20 Nov-20 Dec-20

Drivers of Our Recovery

Agility to respond to the new norm

Willingness to try new ideas

Functions & infrastructures to support the new ideas

Close monitoring & fine tuning

Digital Solution During Pandemic

Mobile Selling and EraXpress, a new way of shopping for better experience

New Way of Shopping

Mobile Selling

E-catalog for product and promo information with WA number attached

EraXpress

3 hours delivery services directly from our front liners to bring instore experiences to our customers

Click 'n Pick-up

Online pre-order for customers to grab their orders from their most convenient store

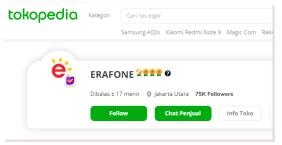




Online Channel Activity

E-commerce Market Penetration

Extensive online collaboration with online companies









Online Exhibition

Bringing offline exhibition online



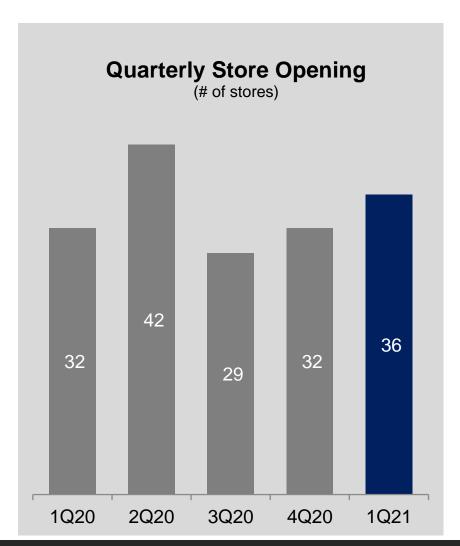
managed to generate 42% more sales compared to the previous event which was held offline





Store Expansion

Continue to expand our channel in 2020 and 2021





Erafone @ Lombok



SES @ Beach Walk Bali



The Face Shop @ GI



UR @ Medan



Mi Store @ Mojokerto



Garmin @ GI



Ibox @ MOG



Huawei @ MKG



DJI @ GI

Collaborative Approach to Expand Retail Footprint

New innovative concept 'Erafone Cloud Retail Partner'; an opportunity for individual investors to become part of our family



Erafone CRP @ Cilacap



Erafone CRP @ Gejayan Yogyakarta



Erafone CRP @ Malang S.Parman



Erafone CRP @ Malang Suhat

Impact on IMEI Control

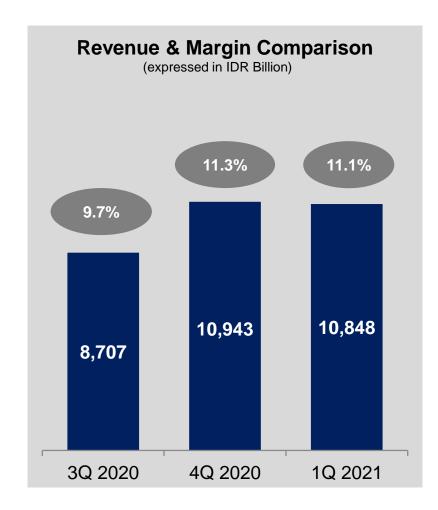
Initiation of IMEI implementation starting15 September 2020

Equal competition in Industry

Sustainable margin going forward

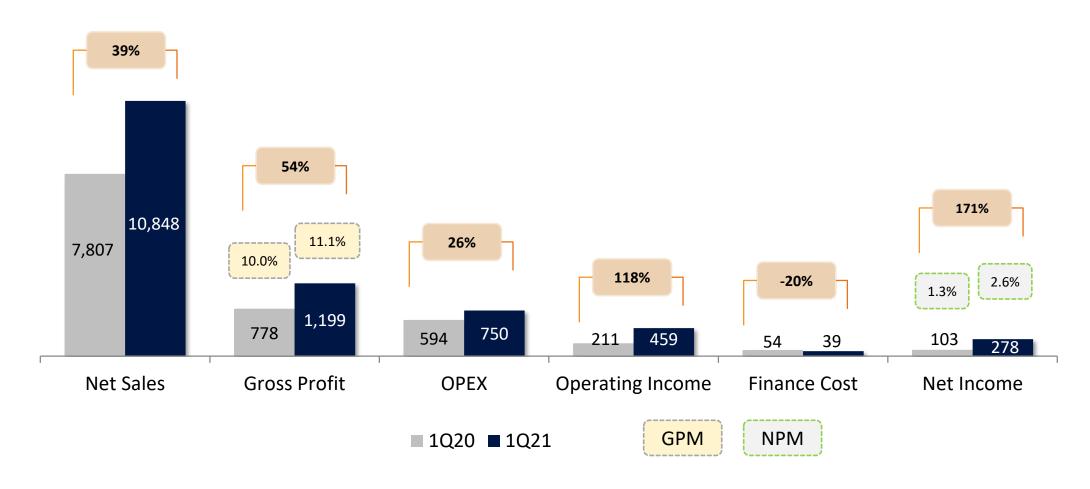
Stable market pricing

Increased sales



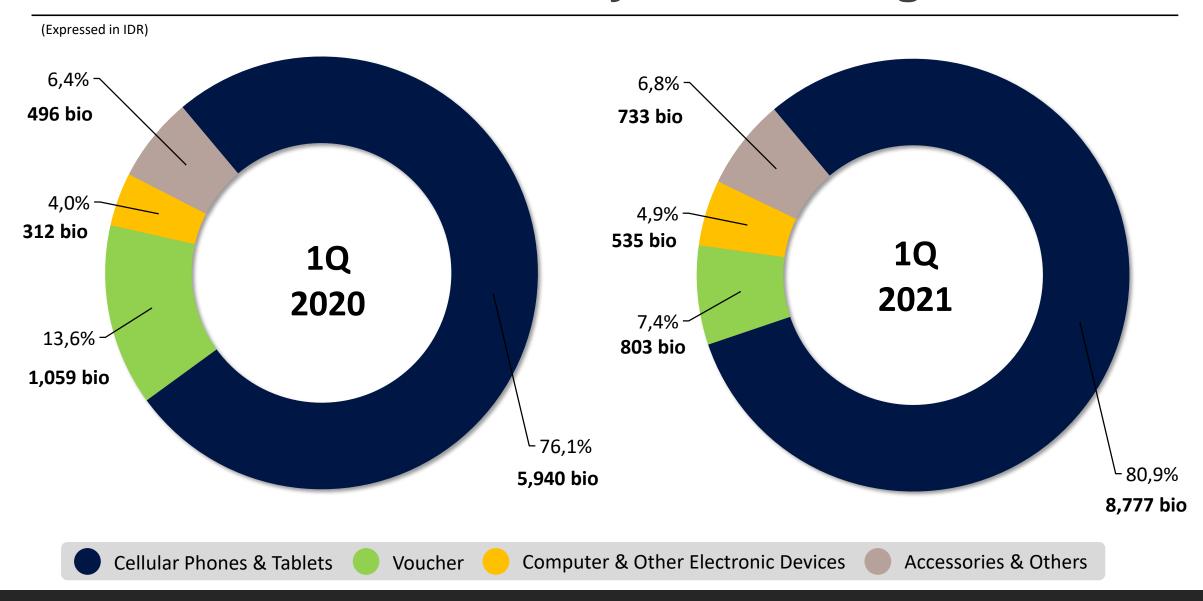


1Q 2021 Financial Performance



^{*)} figure expressed in billion IDR

1Q 2021 Revenue by Product Segment



Highlighted Ratio

Erajaya has become more efficient in managing cash, thanks to improving inventory

Description	Dec-19	Dec-20
Net Debt (IDR billion)	2,134	284
Net Working Capital (IDR billion)	2,329	2,404
Net Debt/Equity	0.4	0.05
Net Working Capital/Net Sales	7.1%	7.0%
ROCE	9.3%	14.1%

	Mar-20	Mar-21
	2,357	2,711
	1,928	2,296
	0.5	0.4
	24.7%	21.2%
_	2.7%*	5.6%*

/ <u></u>				
Average Inventory days	63	41	48	39
Average Trade Receivable days	13	11	11	8
Average Trade Payable days	25	21	17	18
Cash Conversion Cycle (CCC)	51	31	42	29

^{* 3} months period

Average Selling Price & Handset Volume

