



#### **Corporate Presentation** 9M 2021 Update



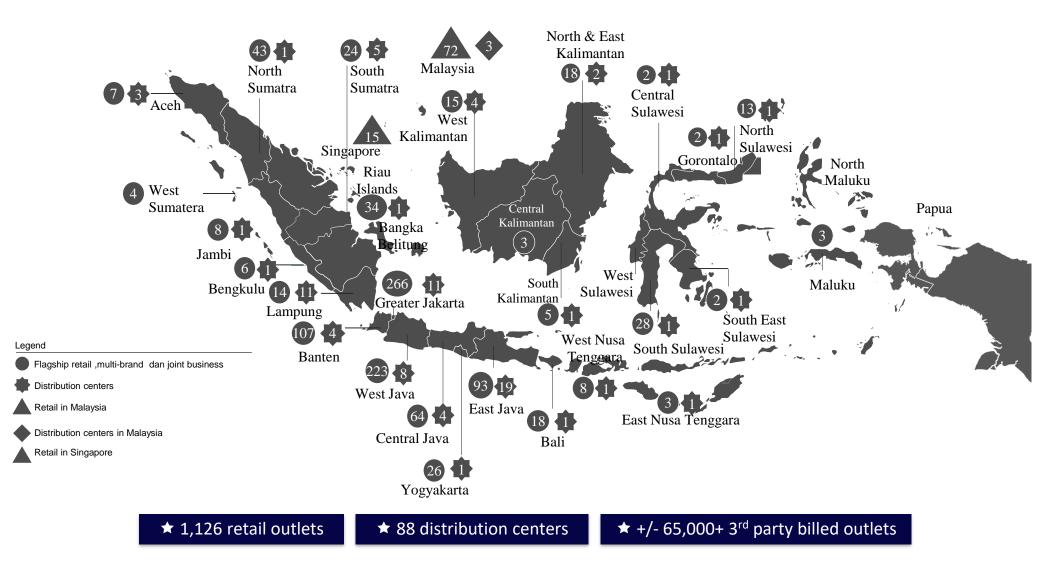
# Erajaya Today

## Erajaya Journey



### **Regionwide Omnichannel Network**

Map of operations (as of 30 September 2021)



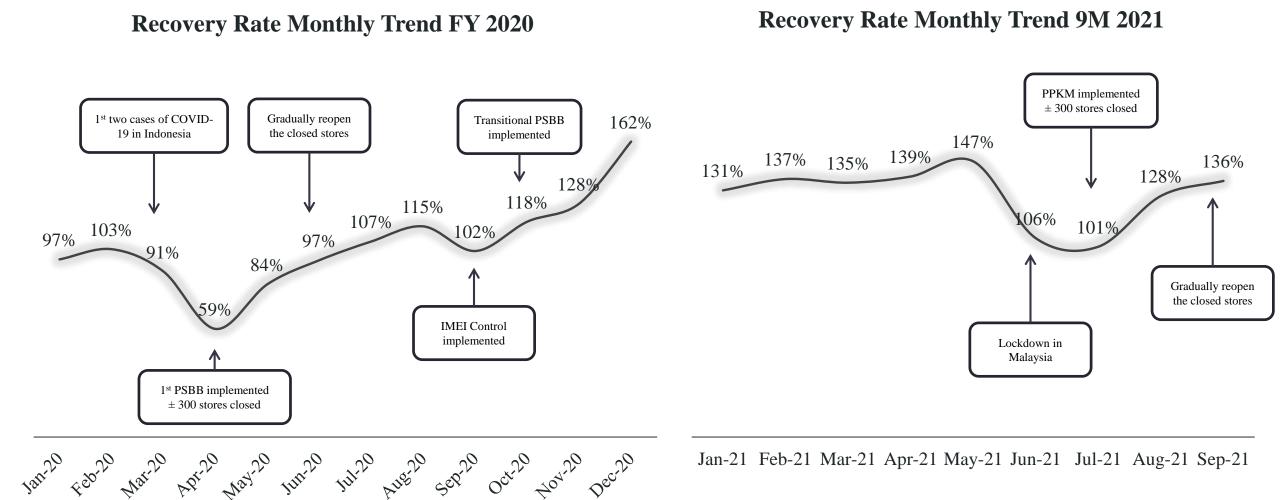
#### **Our Stores**





## 9M 21 Business Update

#### **Maintaining Momentum in Pandemic Situation**



## **Digital Solution During Pandemic**

Mobile Selling and EraXpress, a new way of shopping for better experience



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New Way of Shopping

#### **Mobile Selling**

E-catalog for product and promo information with WA number attached

#### EraXpress

3 hours delivery services directly from our frontliners to give a full experience for customers

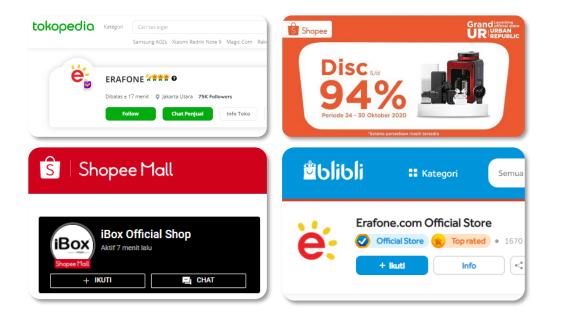
#### Click & Pick-up

Optional way for customers to grab their ordered products from online channel directly to our nearest stores

## **Online Channel Activity Through Events & Promotions**

#### **E-commerce Market Penetration**

Actively extending our online presence through e-commerce markets.



#### **Online Exhibition**

Focusing promotions through online channels.



#### **Store Expansion**

Continue to expand our channel in 2020 and 2021





Erafone @ Ponorogo

UR @ Medan



Ibox @ MOG



Erafone CRP @ Gejayan Yogyakarta





Erafone CRP @ Cilacap



Erafone CRP @ Malang S.Parman



Erafone CRP @ Malang Suhat

#### **New Business Initiatives**





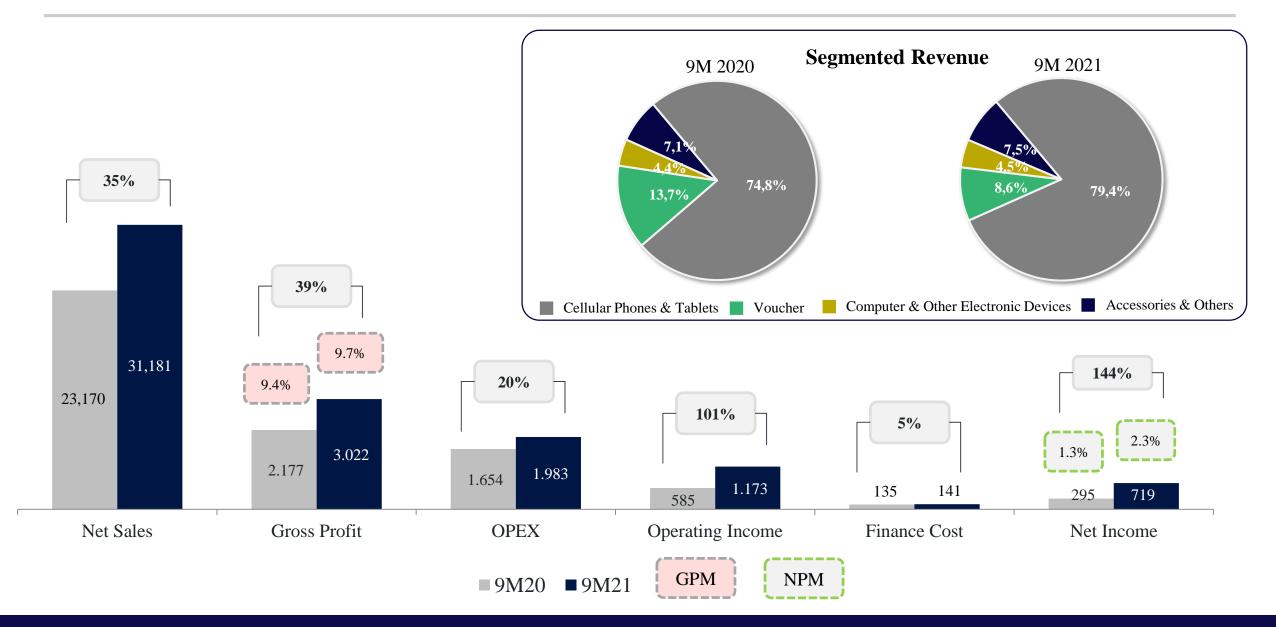






# Financial Highlights

### **9M 2021 Financial Highlights**



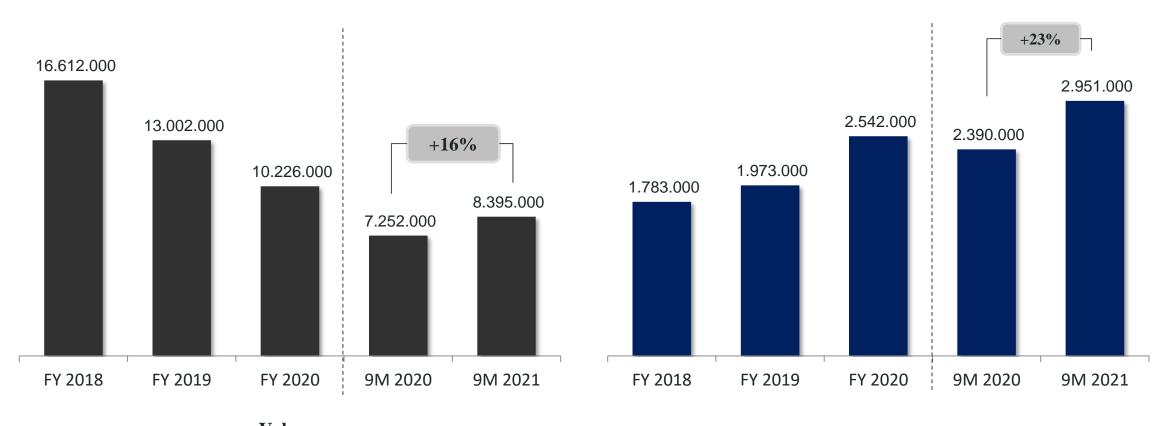
## **Highlighted Ratio**

Erajaya has become more efficient in managing cash, thanks to improving inventory.

Description	Sep-20	Sep-21
Net Debt (IDR billion)	1,691	1,499
Net Working Capital (IDR billion)	2,363	2,301
Net Debt/Equity	0.3	0.2
Net Working Capital/Net Sales	10.2%	7.4%
ROCE	7.8%*	14.8%*
* 9 months period		
Average Inventory days	50	34

Cash Conversion Cycle (CCC)	43	26
Average Trade Payable days	18	17
Average Trade Receivable days	11	9
Average Inventory days	50	34

#### Handset Volume & Average Selling Price



**Volume** Expressed in Units

ASP Expressed in IDR

# Thank you