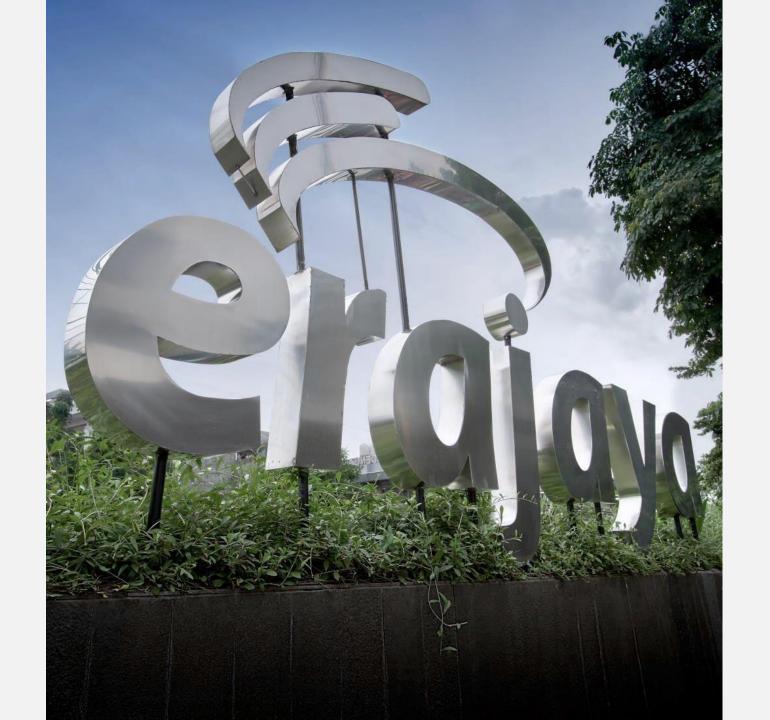


Corporate Presentation

Full Year 2021 Performance



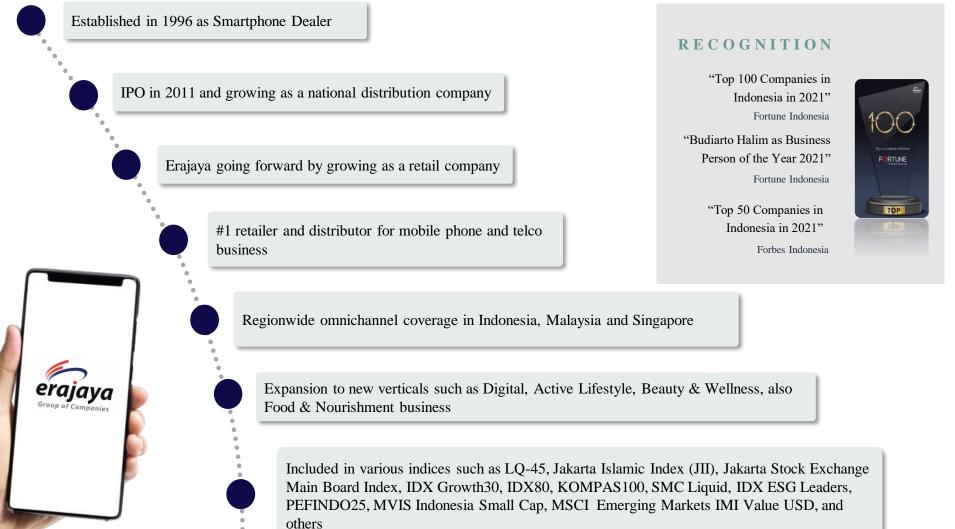




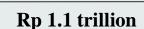
ERAJAYA TODAY

Erajaya Journey





Financial Fact Sheet (FY 2021) **NET SALES** Rp 43.5 trillion



NET

PROFIT



TOTAL

ASSETS

Rp 11.4 trillion



NET D/E **RATIO**

0.25x

Regionwide Omnichannel Network – Store Rollout in 2021





Erajaya Onward – New Business Initiatives









Erajaya Active Lifestyle



Erajaya Beauty and Wellness



Erajaya Food & **Nourishment**



- iBox (Apple reseller)
- Samsung SAMSUNG (Monobrand gadget)
- Mi Store
- Erablu (Multibrand CE)



iBox







 Garmin GARMIN (IoT Smartwatch)

• DJI (IoT Drone)

Marshall

(Speaker)

- Marshall
- JD Sport (Sport Apparel)



The Face Shop (cosmetic & skincare)



- **B2B Medical** Equipment
 - GE Healthcare Distributorship



Wellings (pharmacy)



Sushi Tei (Japanese restaurant)



Paris Baguette



爱 SUSHI





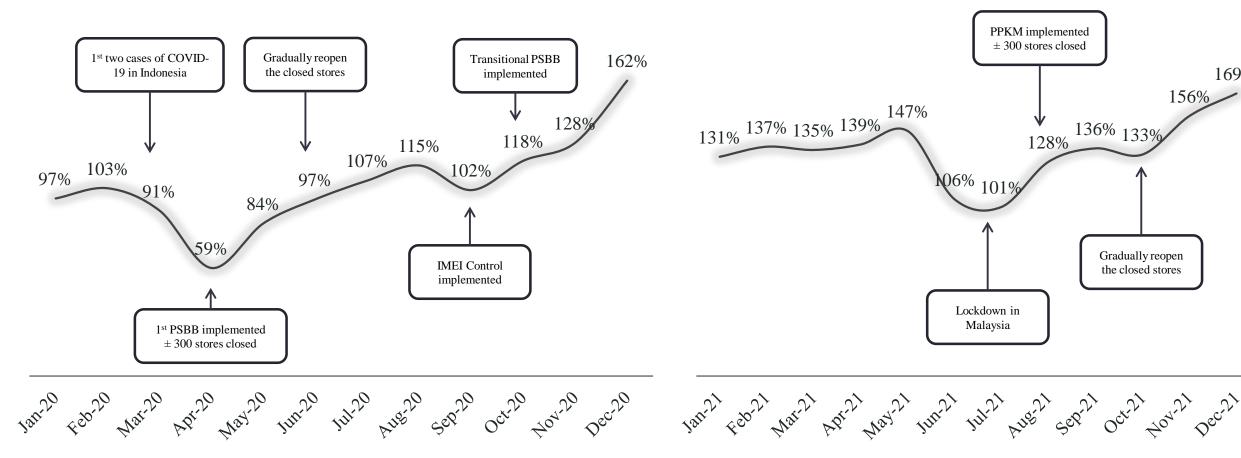


FY 21 BUSINESS UPDATE

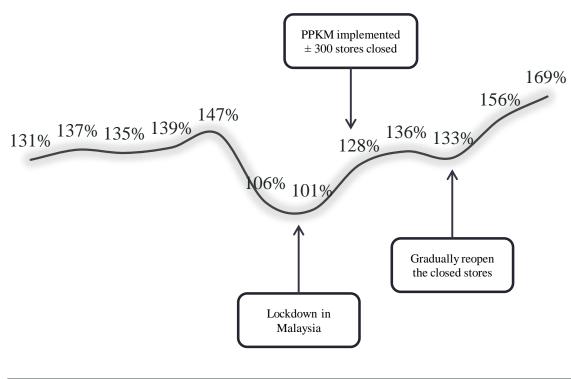
Momentum in Pandemic Situation in 2020 & 2021



Recovery Rate Monthly Trend FY 2020



Recovery Rate Monthly Trend FY 2021



Digital Solution - a new way of shopping for better experience









How Can We Reach Our Customers?

Mobile Selling

E-catalog for product and promo information with WA number attached

EraXpress

3 hours delivery services directly from our frontliners for better experience

Click & Pick-up

Optional way for customers to grab their ordered products from online channel directly to our nearest stores

Virtual Exhibition

Drive our events through online platforms to maintain and strengthen customer relationship

Online Channel Activity & Brand Awareness Campaign

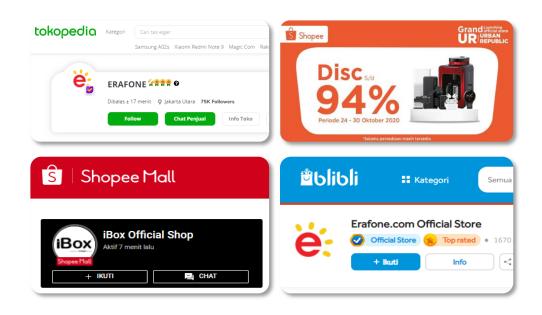


E-commerce Market Penetration

Actively extending our online presence through e-commerce markets.

Brand Campaign

Actively reaching out our total of **1.7M+ followers** in social media through campaign both online & offline













Store Expansion – Aggressive Store Opening with 289 New Stores



Continue to expand our 'Erafone Cloud Retail Partner' program by having 20 stores opened in 2021



Erafone Cloud Retail Partner @ Gejayan



Paris Baguette @Senayan City





Erafone @ Ponorogo



Paris Baguette @ Astha



Samsung @ Jember Roxy Square



Urban Republic @ Astha



JD Sport @ MKG*

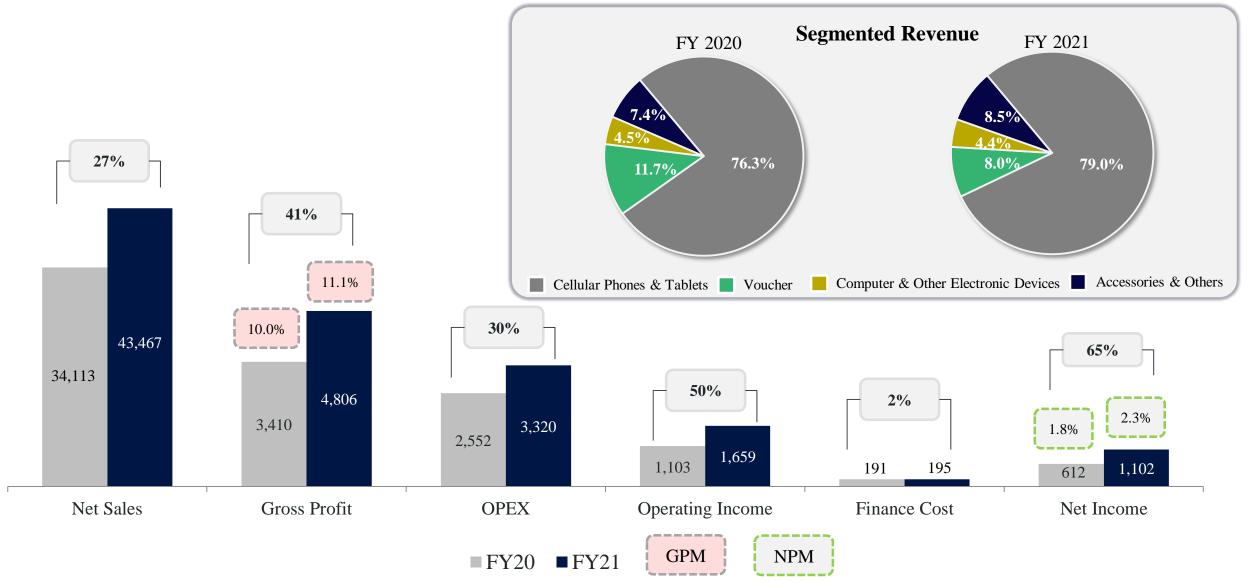




FINANCIAL HIGHLIGHTS

FY 2021 Financial Highlights – Rp 1 Trillion Profit Achieved





Highlight of Key Ratio – Efficiency in CCC

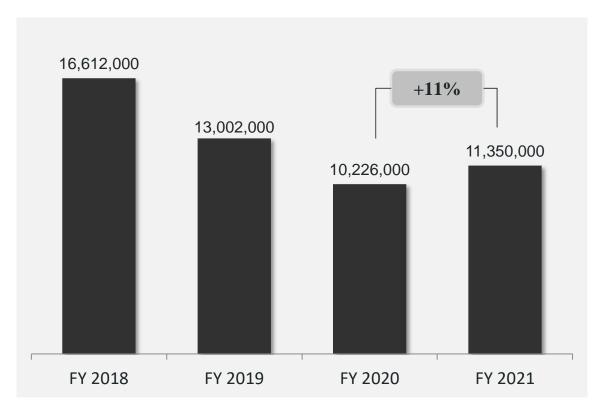


Description	Dec-20	Dec-21
Net Debt (IDR billion)	284	1,648
Net Working Capital (IDR billion)	2,404	2,345
Net Debt/Equity (x)	0.05	0.25
Net Working Capital/Net Sales (%)	7.0%	5.4%
ROCE (%)	14.1%	20.0%
Average Inventory days	41	33
Average Trade Receivable days	11	7
Average Trade Payable days	21	17
Cash Conversion Cycle (CCC)	31	23

Volume & Average Selling Price



Volume Expressed in Units



ASP Expressed in IDR

