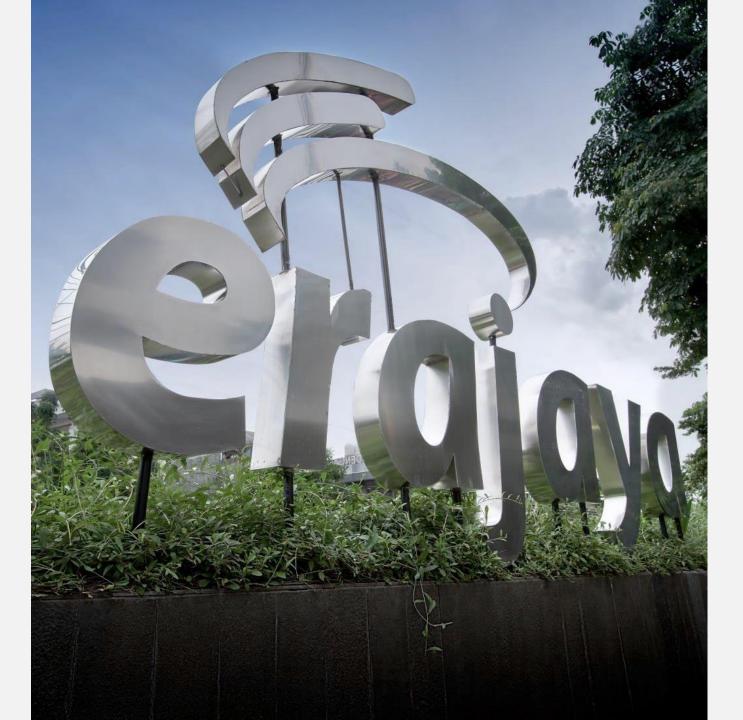


PUBLIC EXPOSE 23 June 2022



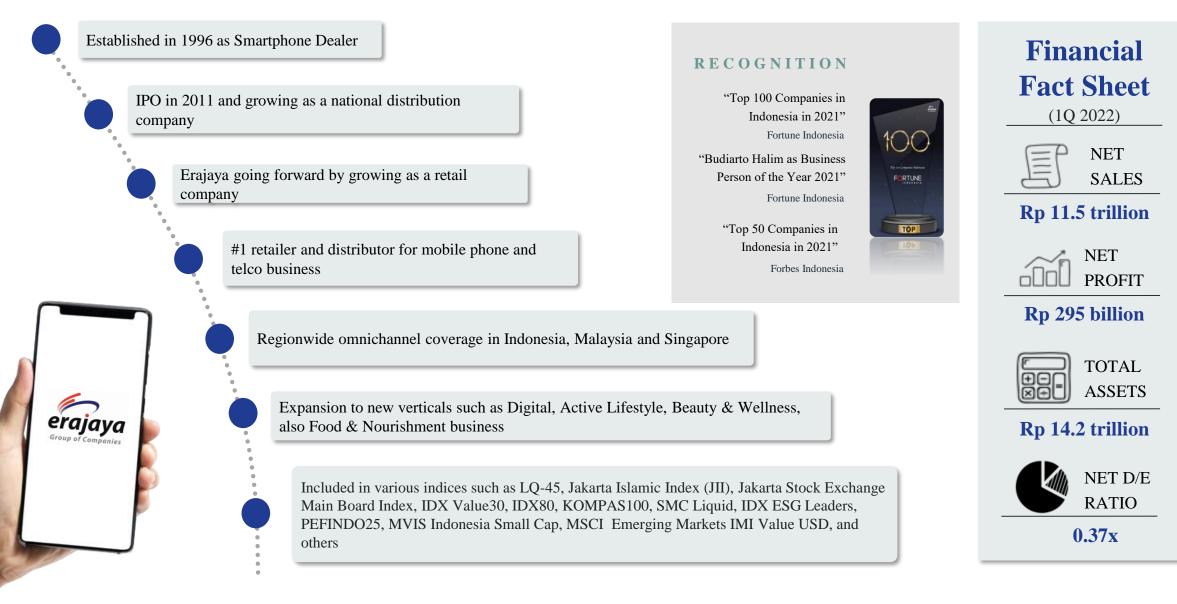




ERAJAYA TODAY

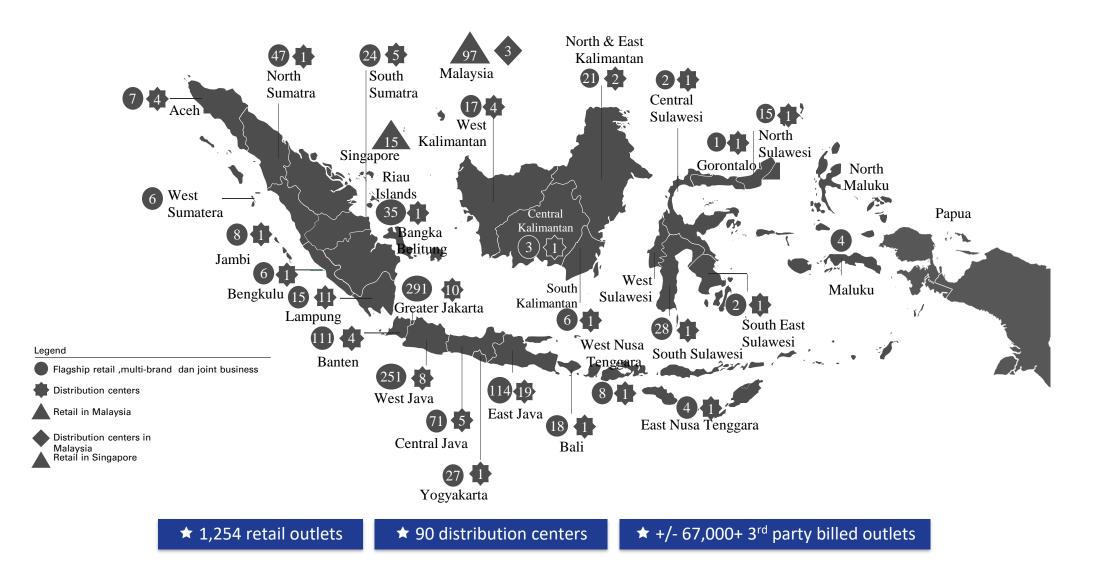
Erajaya Journey





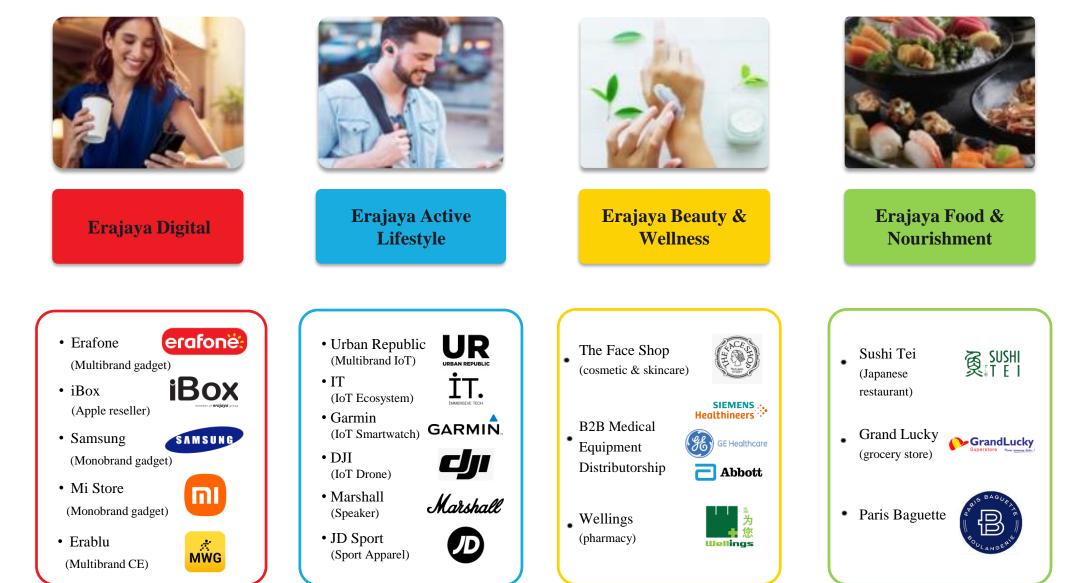
Regionwide Omnichannel Network – Store Rollout in 2022





Erajaya Onward – Business Verticals









Market Trend & Business Update

Sustainable Opportunity For Aggressive Growth in Core Business



Industry Development

Demand outstrips supply

Opportunity on 5G technology

New form factor will drive new demand (i.e fold & flip)

More stable competition due to IMEI regulation

Government initiatives (i.e peduli lindungi) drives customer shift from feature phones to smartphones

Strategy to capture the momentum

Aggressive market expansion with target of 500 new stores opening in 2022

Collaborate with retail investors through "Erafone Cloud Retail Partner" to support store expansion plan

Opportunity to expand to Ecosystem, Smart Devices & IoT

Digital Solution - Mobile Selling and EraXpress a new way of shopping for better experience









How Can We Reach Our Customers?

Mobile Selling

E-catalog for product and promo information with WA number attached

• EraXpress

3 hours delivery services directly from our frontliners for better experience

• Click & Pick-up

Optional way for customers to grab their ordered products from online channel directly to our nearest stores

Virtual Exhibition

Drive our events through online platforms to maintain and strengthen customer relationship

Erajaya's Omnichannel Roadmap

Our own channel & capabilities



CRM Program)

Connected with more than 5 million members through our eraclub program



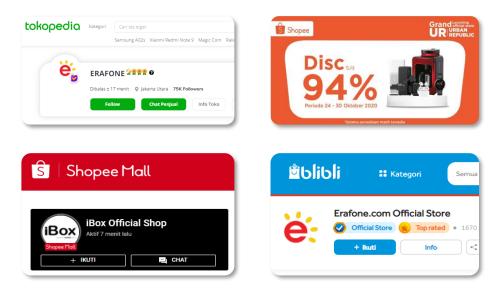
(IT System)

SAP system implementation to support omnichannel platform



E-commerce Market Penetration

Actively extending our online presence through e-commerce markets.

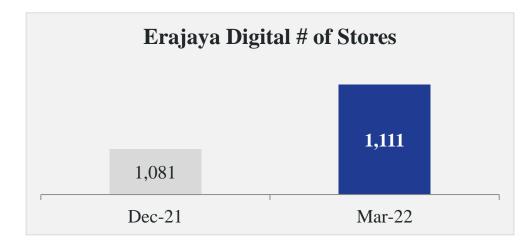




Vertical Update - Erajaya Digital



Vertical with focus on 3C products (Communication, Computers, and Consumer Electronics) business portfolio







New Business Initiatives



JV Announced in March 2022To open retail specializing on consumer electronic starting 2022



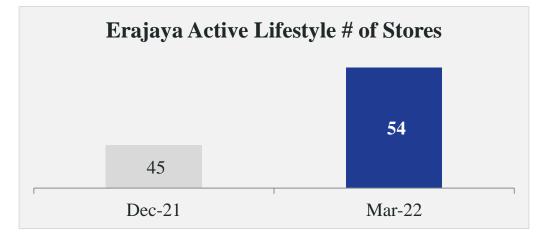


Erablue

Vertical Update - Erajaya Active Lifestyle



Vertical with focus on products and accessories related to customer's lifestyle through various products such as Internet of things (IoT), accessories, and sport fashion apparel business portfolio



Target to have 55 stores opening for UR, Garmin & DJI in 2022



New Business Initiatives



JD Sports

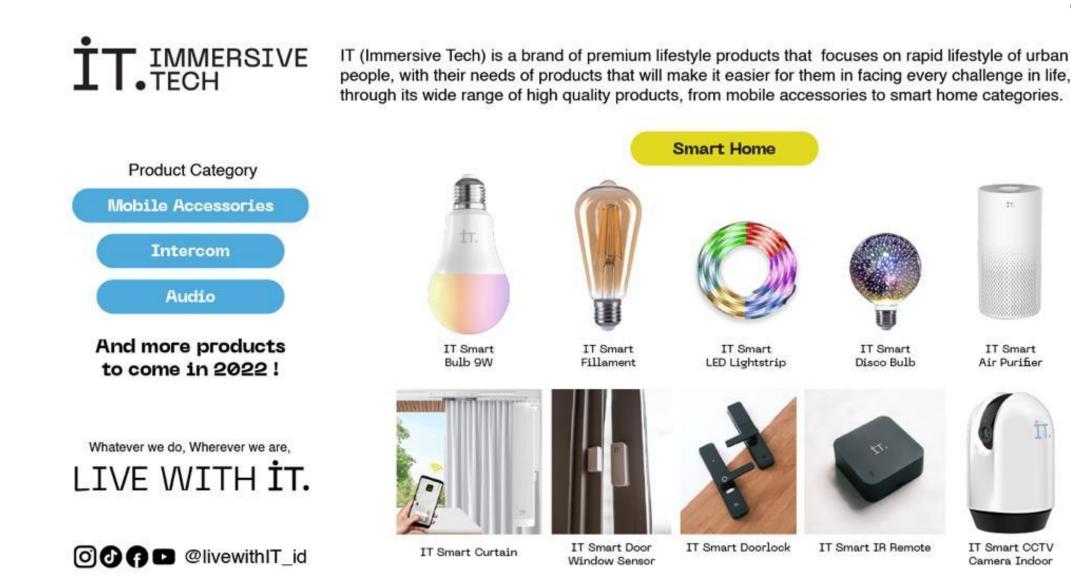
- JV announced in August 202
- Opened 2 stores in February 2022
- Target to have 7 stores by end of 2022





About Immersive Tech (IT)

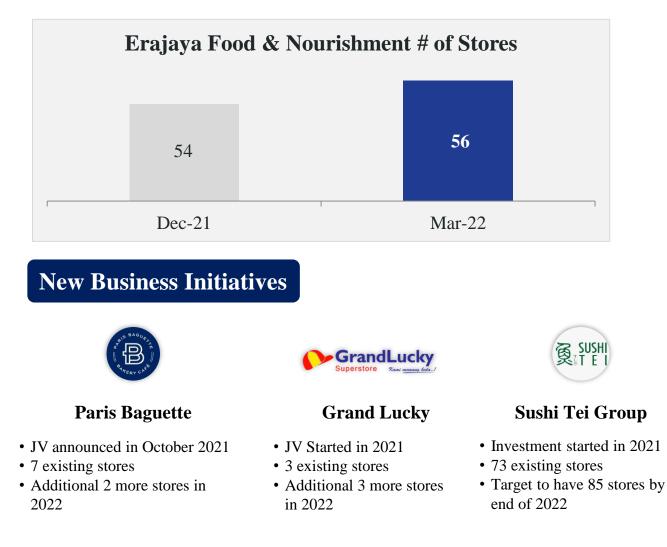




Vertical Update - Erajaya Food & Nourishment



Vertical with focus on food, beverages and daily grocery business portfolio











Vertical Update - Erajaya Beauty & Wellness



Vertical with focus on beauty, healthcare and medical related business











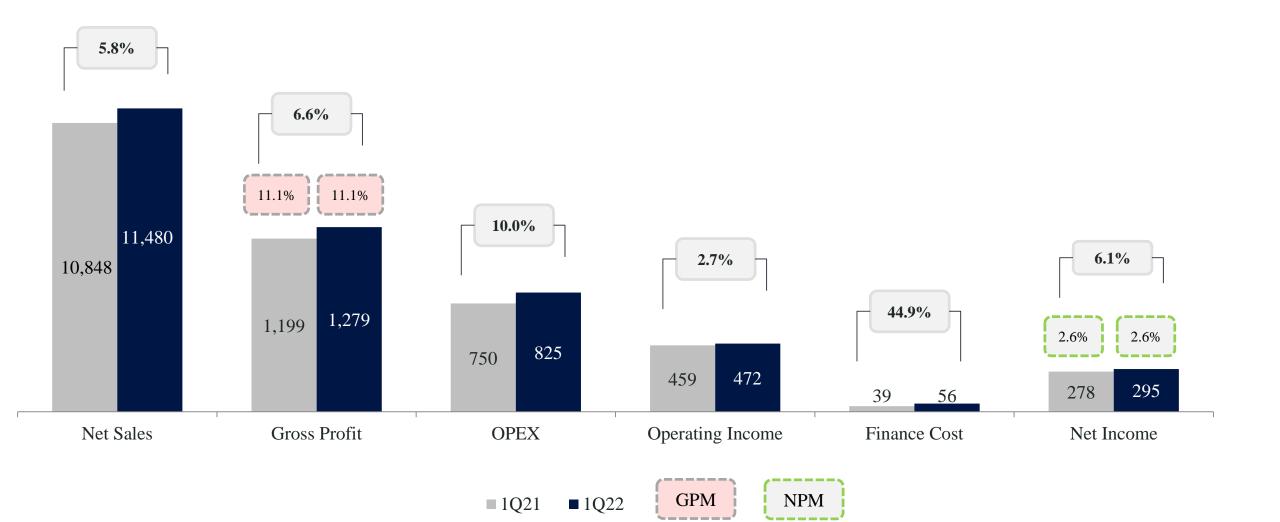




FINANCIAL HIGHLIGHTS

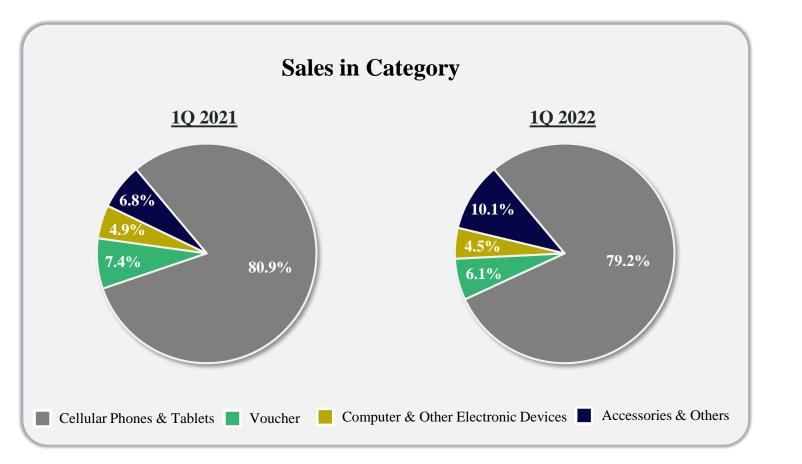
1Q 2022 Financial Highlights – Continue the Profitability Growth

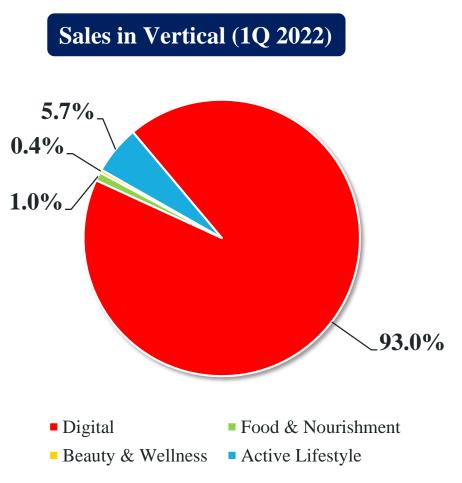




1Q 2022 Sales Breakdown







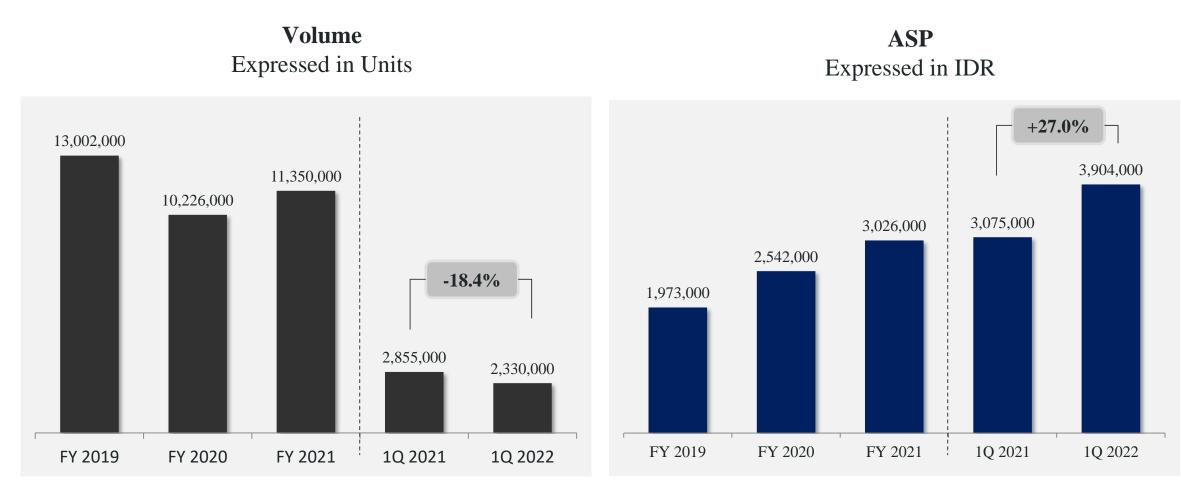
Highlight of Key Ratios



Description	Mar-21	Mar-22
Net Debt (IDR billion)	2,711	2,502
Net Working Capital (IDR billion)	2,296	2,008
Net Debt/Equity (x)	0.46	0.37
Net Working Capital/Net Sales (%)	21.2%	17.5%
ROCE (%)	5.6%	5.1%
Average Inventory days	39	45
Average Trade Receivable days	8	6
Average Trade Payable days	18	20
Cash Conversion Cycle (CCC)	29	31

Volume & Average Selling Price





Thank you